



# FY 2021

## Budget Priorities & Fiscal Sustainability Workshop

June 25, 2020

# Agenda

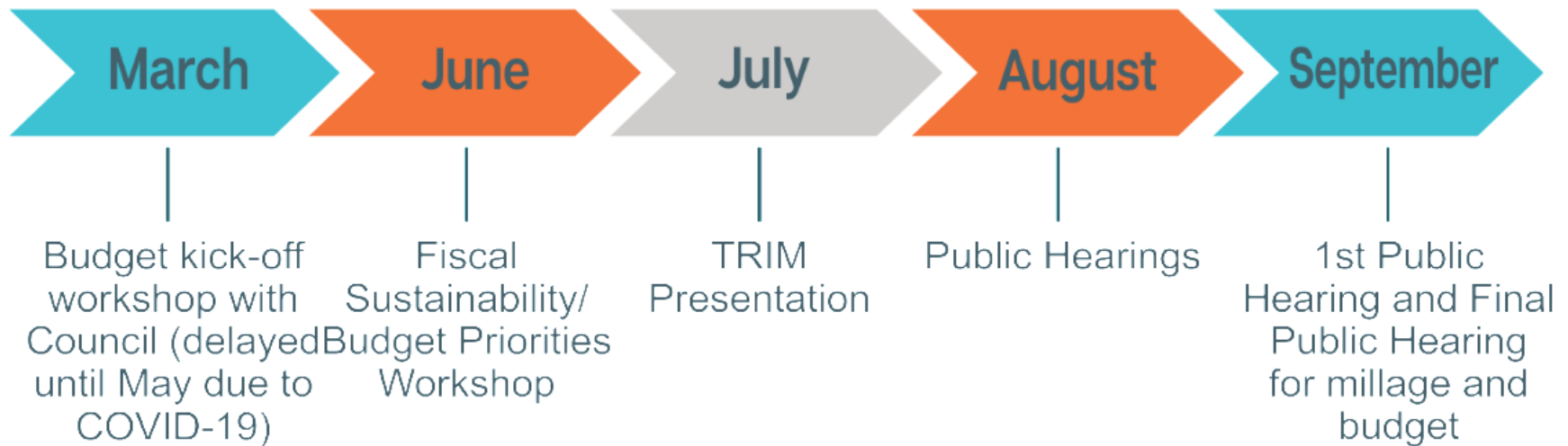


- Budget Development Timeline
- Horizon Issues
- FY 2020 Covid-19 Impacts to Revenue
- FY 2021 Preliminary Budget
  - City Council review of member submitted projects/programs
  - City Council Priority's
- Interactive Financial Analysis Management System (FAMS) Model – Stantec Consulting
  - City Council Discussion and Direction
- FY 2021 Budget Calendar

# Budget Timeline

## Public Budget Timeline

The proposed fiscal year 2021 budget process began in January with the capital improvement projects process and is finalized in September 2020 by City Council approval.



Note: Capital Improvement Plan development begins in December/January (August Public Hearings are for Fire and Stormwater Assessment)

# Budget Connection to Strategic Plan

## City 2016-2021 Strategic Plan:

Goal 1: Maintain long term fiscal sustainability

Goal 2: Promote greater transparency in budgeting and financial matters.



Assigned Aa2 rating from Moody's Investors Service.



During the Covid-19 Pandemic (March 23rd) the Utilities Bond Rating was changed from AA Positive to AA Stable by S&P (COVID-19).

# Horizon Issues...



- Public Safety Pensions
  - Fire UAAL - \$8,064,753 (increase of \$720,852) 73.0% funded ratio (Assumed Rate of Return Adjustment 7.6%)
  - Police UAAL - \$2,716,732 (decrease of \$68,076) 92.3% funded ratio
  
- Health Insurance
  - Health – Annually increasing industry costs (5.28% long term) and number of claims (self-funded) +7.5%
  - Lee Wenner Park – County/City ILA, \$60,000 BOCC contribution ends in FY2022

# Horizon Issues...



- Future Solid Waste Contract – WM expires FY2021
- Natural Disasters
  - Reimbursements from Hurricanes Irma and Dorian
  - Future events and impact to GF Unassigned Fund Balance
  - Covid-19 impact
- US Supreme Court Ruling – Internet Sales Taxes
  - Florida House Ways & Means Committee (January 2017) estimated \$200 million in potential sales tax revenue
    - Florida has taken no action on economic nexus

# Covid-19- What we Know

## Economic Impact is unique and unprecedented- "Hibernation and Wake-up"

- State of Florida March and April Sales Tax down significantly (March 23 "Safer at Home")
  - State Fiscal Year July 1, 2020 (State FY 2021 Start)
  - Remaining months (March, April, May, June) 50% reduction in sales tax revenues with an August true up
- Property Values Impact Unknown for Future Years
- Duration of the Event- Increase in cases and future shutdown?
- Unemployment- March 4.3%, April 12.9% and May 14.5%
  - Florida- DEO Since June, 187,584 Claims
- The Board of County Commissioners 5-5-2020 approved the use of up to \$4.4 million in CARES ACT funds for housing rental and mortgage assistance, housing utility and security deposit, and food stability for individuals impacted by COVID-19.
  - Awaiting decision on the allocation of funds beyond the \$4.4 million
  - City submitted incurred costs and estimates (\$230,000) through December 2020

# Estimated Covid-19 Impact to FY 2021 Revenues

City of Cocoa, FL

## Potential COVID-19 General Revenue Impact Summary - City of Cocoa, FL

Schedule 1

### Selected General Fund Revenue Sources - FY 2020 Budget

Account	Description	FY 2020 Budget	FY 2020 YTD Actual (6 Months)	FY 2020 Remaining Budget	FY 2020 Remaining Budget (Monthly)
001-0000-312.41-00	LOCAL OPTION GAS TAX 6 CT	\$ 563,001	\$ 250,897	\$ 312,104	\$ 52,017
001-0000-316.00-00	LOCAL BUSINESS TAX	\$ 165,000	\$ 126,399	\$ 38,601	\$ 6,434
001-0000-322.00-00	BUILDING PERMITS	\$ 238,000	\$ 227,023	\$ 10,977	\$ 1,830
001-0000-335.12-00	STATE REVENUE SHARING	\$ 524,436	\$ 276,330	\$ 248,106	\$ 41,351
001-0000-335.12-20	STATE REVENUE SHARING 8TH CNT MUNICIPAL GAS TAX	\$ 163,268	\$ 80,916	\$ 82,352	\$ 13,725
001-0000-335.18-00	LOCAL GOVERNMENT 1/2 CENT	\$ 1,109,934	\$ 481,581	\$ 628,353	\$ 104,726
001-0000-343.39-04	PENALTIES	\$ 846,873	\$ 378,255	\$ 468,618	\$ 78,103
<b>Total Selected Revenue Sources Budgeted</b>		<b>\$ 3,610,512</b>	<b>\$ 1,821,401</b>	<b>\$ 1,789,111</b>	<b>\$ 298,185</b>
<b>Total FY 2020 Budget General Fund Revenues</b>		<b>\$ 40,031,626</b>			
Selected Revenue Sources as % of Total		9.0%			(Remaining Divided by 6 Months)

### Potential Short-Term COVID-19 Impacts: Low, Medium, & High

Account	Description	See Schedule 2	See Schedule 3	See Schedule 4
		FY 2020 Low Impact	FY 2020 Medium impact	FY 2020 High Impact
001-0000-312.41-00	LOCAL OPTION GAS TAX 6 CT	\$ 445,962	\$ 419,953	\$ 393,945
001-0000-316.00-00	LOCAL BUSINESS TAX	\$ 150,525	\$ 147,308	\$ 144,091
001-0000-322.00-00	BUILDING PERMITS	\$ 233,884	\$ 232,969	\$ 232,054
001-0000-335.12-00	STATE REVENUE SHARING	\$ 431,396	\$ 410,721	\$ 390,045
001-0000-335.12-20	STATE REVENUE SHARING 8TH CNT MUNICIPAL GAS TAX	\$ 132,386	\$ 125,523	\$ 118,661
001-0000-335.18-00	LOCAL GOVERNMENT 1/2 CENT	\$ 874,302	\$ 821,939	\$ 769,576
001-0000-343.39-04	PENALTIES	\$ 632,090	\$ 593,038	\$ 553,987
<b>Total Selected Revenue Sources (Adjusted)</b>		<b>\$ 2,900,544</b>	<b>\$ 2,751,451</b>	<b>\$ 2,602,359</b>
Less: Total Selected Revenue Sources (Budgeted)		\$ 3,610,512	\$ 3,610,512	\$ 3,610,512
<b>Potential FY 2020 General Fund Revenue Impacts</b>		<b>\$ (709,968)</b>	<b>\$ (859,061)</b>	<b>\$ (1,008,153)</b>
Potential Impact as % of Total Selected Revenue Sources (Budgeted)		-19.7%	-23.8%	-27.9%
<b>Potential Impact as % of Total General Fund Revenues ( \$ 40,031,626 )</b>		<b>-1.8%</b>	<b>-2.1%</b>	<b>-2.5%</b>



# FY 2020 Approved Amendment to General Fund Expenses Due to Covid-19

## ➤ Frozen Vacant Positions (Salary and Benefits)

Parks & Right of Way Coordinator	\$68,904
Streets and Stormwater Manager	\$99,273
HR Intern	\$2,589
Summer Youth Internship	\$8,000

## ➤ Projects/Training/Study

City Management Retreat	\$15,000
Information Technology Security Study	\$50,000
2 Railroad Crossing Repairs	<u>\$209,000</u>

Total Current Cost Reductions                      \$452,766

## ➤ Identification of additional positions to be frozen/modified based on operational impact as they become vacant

Difference in potential revenue reduction (Stantec – worst case) & Cost Reductions = (\$555,387.00)

# Comparisons on Covid-19 FY 2021 Impacts Verses Historical Data from the Great Recession

## Potential Covid-19 General Fund Revenue Impact Summary

Selected General Fund Revenue Sources FY2021 Impact		FY 2020 Budget		Current FY 2021 Budget		FY2020 Vs. FY2021	% Change
Account	Description						
001-0000-311.10-00	*Ad Valorem	\$	6,216,058	\$	6,598,787	\$	382,729 6%
001-0000-312.41-00	Local Option Gas Tax	\$	563,001	\$	553,736	\$	(9,265) -2%
001-0000-316.00-00	Local Business Tax	\$	165,000	\$	156,000	\$	(9,000) -5%
001-0000-322.00-00	Building Permits	\$	238,000	\$	209,000	\$	(29,000) -12%
001-0000-335.12-00	State Revenue Share	\$	524,436	\$	503,000	\$	(21,436) -4%
001-0000-335.12-20	State Revenue Sharing 8th Cent Municipal Gas Tax	\$	163,268	\$	152,832	\$	(10,436) -6%
001-0000-335.18-00	Local Government 1/2 Cent	\$	1,109,934	\$	1,054,500	\$	(55,434) -5%
*No projected decrease in FY21 Ad Valorem Revenue		\$	8,979,697	\$	9,227,855	\$	248,158 3%

## Potential Covid-19 General Fund Revenue Impact Summary, Based on Historical Property Values and Decrease to Revenue During the Recession (FY08-FY12)

		Current FY 2021 Budget		Average % Changed	Highest % Changed	
				-3%	-10.5%	
Account	Description					
001-0000-311.10-00	Ad Valorem	\$	6,216,058	\$	(186,482)	\$ (652,686)
001-0000-312.41-00	Local Option Gas Tax	\$	563,001	\$	(61,930)	\$ (129,490)
001-0000-316.00-00	Local Business Tax	\$	165,000	\$	(4,950)	\$ (4,950)
001-0000-322.00-00	Building Permits	\$	238,000	\$	(52,360)	\$ (121,380)
001-0000-335.12-00	State Revenue Share	\$	524,436	\$	(5,244)	\$ (15,733)
001-0000-335.12-20	State Revenue Sharing 8th Cent Municipal Gas Tax	\$	163,268	\$	(816)	\$ (816)
Potential General Fund Revenue Future Impacts Based on Historical % Changed During Recession				\$	(311,783)	\$ (925,056)



# FY 2021 General Fund Overview

# General Fund Revenue Sources

## ➤ Taxes

- Ad Valorem, Public Service, Utility Service and Communication Service Tax

## ➤ Other Permits & Fees

- Building Permits, Franchise Fees, Fire Assessment, and Planning & Zoning Fees

## ➤ Intergovernmental

Local, State & Federal Grants, Housing Authority Payments in Lieu of Taxes, and State Shared Revenues

## ➤ Charges for Service

- Water Billing Services, Garbage Collection Services, Allocation for Services and Culture/Recreation Events

## ➤ Fines & Forfeitures

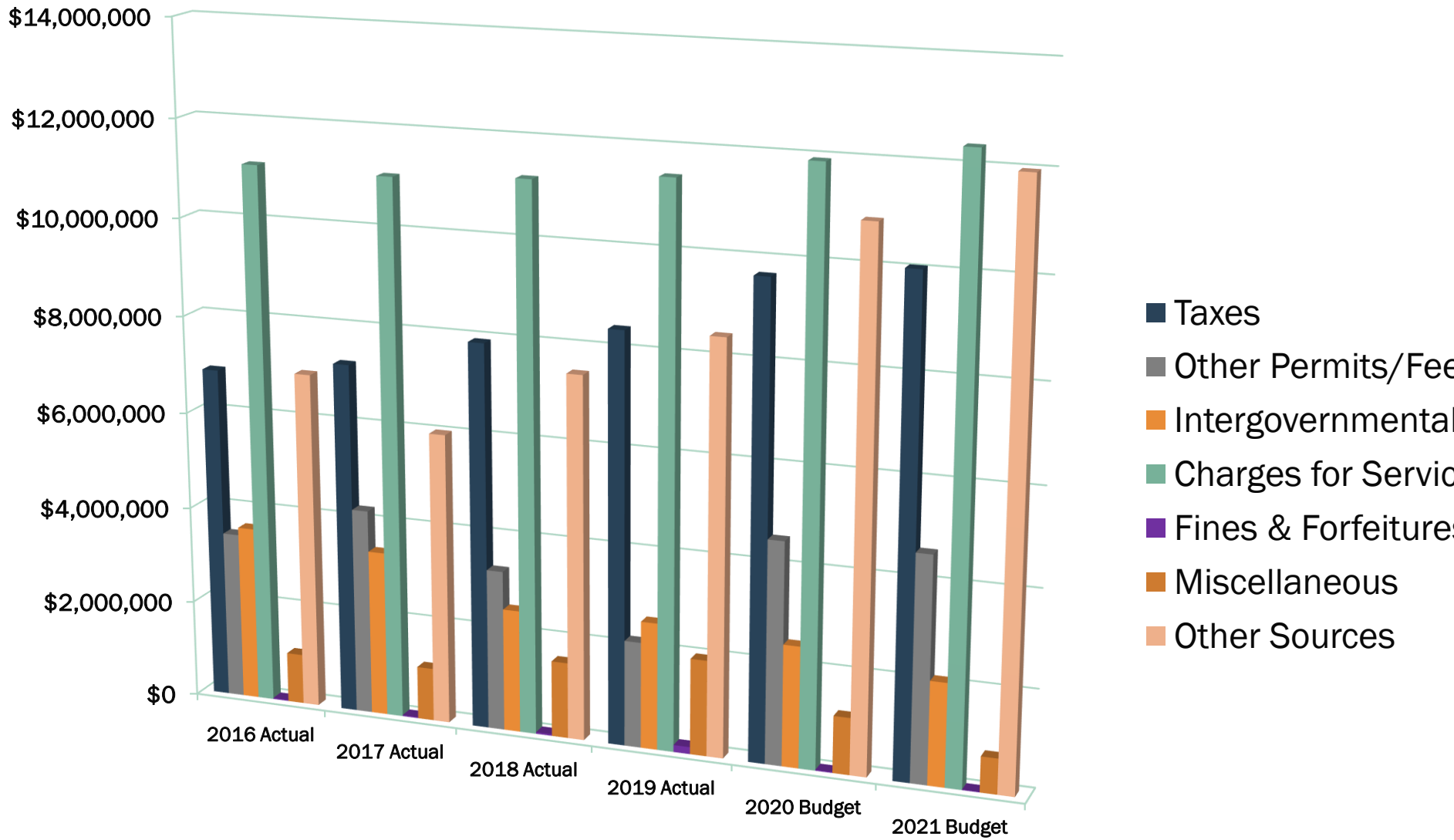
## ➤ Miscellaneous

- Interest Earned, Rent and Royalties, Disposition of Fixed Assets, Contributions, Police & Fire State Pension Revenues (pass-thru), Insurance Proceeds, etc.

## ➤ Other Non-Revenue

- Inter-fund transfers, Water/Sewer ROI and 6% PILOFF, Debt Proceeds, Revenues from Unassigned FB (Reserves)

# General Fund Revenue Trends



# FY 2021 General Fund Revenues by Funding Source



Funding Source	FY 2020 Budget	FY 2021 Budget	% Change	FY 2021 % of Budget
<b>Taxes</b> (Ad Valorem, UST and CST)	\$9,684,925	\$10,046,312	4%	24%
<b>Other Permits &amp; Fees</b> (Building Permits, Franchise Fees, Fire Assessment, and Planning & Zoning Fees)	\$4,566,282	\$4,618,303	1%	11%
<b>Intergovernmental</b> (Local, State & Federal Grants, Housing Authority Payments in Lieu of Taxes, and State Shared Revenues)	\$2,490,394	\$2,116,228	-15%	5%
<b>Charges for Service</b> (Water Billing Services, Garbage Collection Services, Allocation for Services and Culture/Recreation Fees)	\$11,925,767	\$12,361,708	4%	30%
<b>Fines &amp; Forfeitures</b>	\$20,930	\$14,813	-29%	-
<b>Miscellaneous</b> (Interest Earned, Rent and Royalties, Disposition of Fixed Assets, Contributions, Police & Fire State Pension Revenues, Insurance Proceeds, etc.)	\$1,169,588	\$731,083	-37%	1%
<b>Other Non-Revenue</b> (Inter-fund transfers, Water/Sewer ROI and 6% PILOFF, Debt Proceeds, Revenues from Unassigned FB (Reserves))	<u>\$10,877,566</u>	<u>\$11,974,288</u>	10%	<u>29%</u>
<b>Totals</b>	<b>\$40,735,452</b>	<b>\$41,862,735</b>	<b>3%</b>	<b>100%</b>

# FY 2021 Preliminary Budget General Fund Expenses by Department



GENERAL FUND	FY 2020 Budget	FY 2021 Preliminary Budget	% Change	% OF BUDGET
City Council	\$185,941	\$231,323	24%	1%
City Manager Office (City Manager, Information Technology and Leisure Services)	\$3,743,700	\$3,213,447	-14%	8%
Finance (General Accounting, Utility Accounting and Purchasing)	\$3,565,477	\$3,571,723	-	9%
General Operations (Retiree Insurance, Legal, ERP, Auditing, Contract Services, Debt Service and other City Wide Administrative Costs)	\$6,174,743	\$7,792,173	26%	19%
Administrative Services (City Clerk and Human Resources)	\$922,665	\$890,112	-4%	2%
Police (Police Officers, Administration, Communications and Code Enforcement)	\$10,392,450	\$10,671,803	3%	25%
Fire (Firefighters and Administration)	\$6,451,839	\$6,786,939	5%	16%
Community Services (Community Services and Economic Development)	\$1,410,992	\$1,332,180	-6%	3%
Public Works (Administration, Streets, Beautification, Building, Fleet, Solid Waste, and Capital Projects)	<u>\$7,887,645</u>	<u>\$7,373,035</u>	-7%	<u>18%</u>
<b>Totals</b>	<b>\$40,735,452</b>	<b>\$41,862,735</b>	<b>3%</b>	<b>100%</b>

# Core Municipal Services



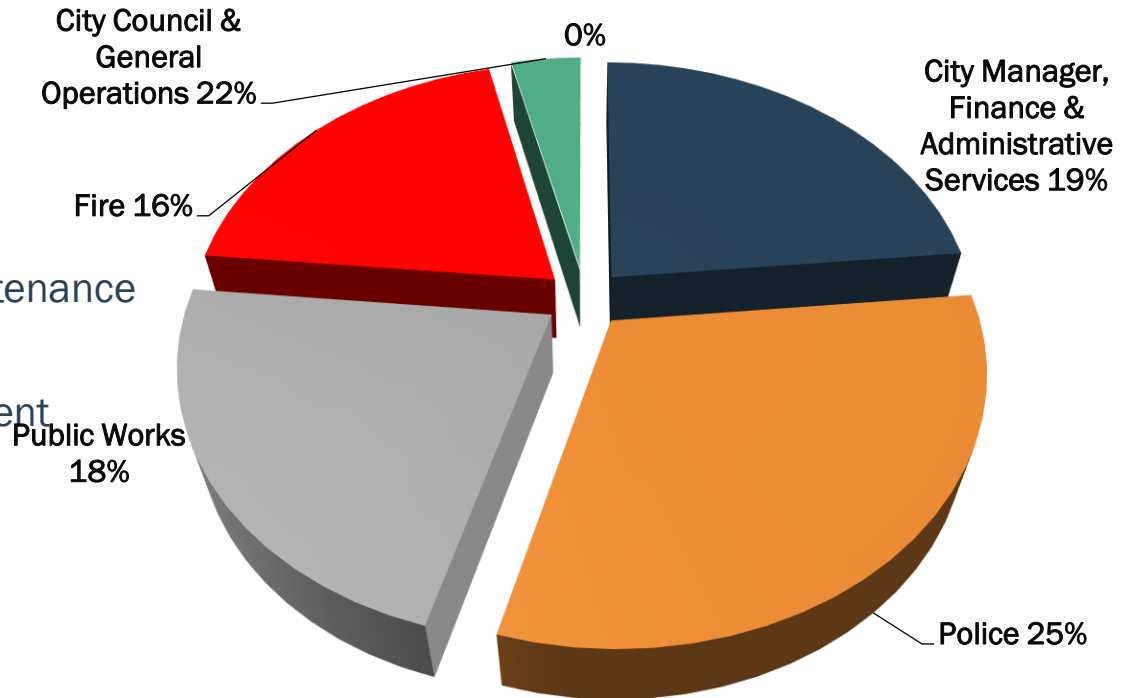
## FY 2021 General Fund Preliminary Budget

### External Services

- Public Safety
  - Police
  - Fire
- Infrastructure Management and Maintenance
  - Public Works
- Growth Management/Land Development
  - Community Service

### Internal Services

- Administrative Services
- City Manager
- Finance



Core Municipal Services account for 81% of the General Fund budget excluding capital expenses.



# FY 2021 Departmental Requests For Significant Capital Items Moved to FY 2022



➤ 7 Unmarked Police Patrol Cars	(\$175,000)
➤ Police Scanning and Mapping- Crime Scene Device	(\$60,000)
➤ Traffic Response Trailer	(\$17,000)
➤ Traffic Advisory Sign	(\$17,000)
➤ Pierce Enforcer Pumper Truck	(\$640,000)
➤ Fire Inspector Vehicle	(\$24,251)
➤ Public Works Replacement Vehicle	(\$73,000)
➤ Fleet Faster Upgrade	(\$120,000)
➤ One Elevator Controller	(\$100,000)
<b>Total Large Capital Moved to FY 2022:</b>	<b>(\$1.2 Million)</b>

(Additional items requested for FY 2021 such as the Fuel Tanks, are being moved to FY 2020 Budget)

# FY 2021 Department Personnel Requests



FY21 Position Changes Summary (10-01-20).xlsx

ePCF #	Dept/Div	Note:	Budget without Increase	Budget with Increase	Increase / Decrease
<b>Finance Department</b>					
	1500	Payroll Coordinator position	-	69,363	69,363
	1515	Add pay of \$1.00per hour for 6 Meter Readers / Field Service Representative for exceeding standards	-	14,940	14,940
<b>Finance Department Total</b>					84,303
<b>Police Department</b>					
21-002	2100	Replacing the Frozen School Crossing Guard position with a Police Officer Trainee position. No increase to the headcount	-	61,002	61,002
<b>Police Department Total</b>					61,002
<b>Community Development Department</b>					
	3200	Senior License & Permit Technician		59,725	59,725
<b>Community Development Department Total</b>					59,725
<b>Public Works Department</b>					
	3520	Maintenance Worker II - PW	-	57,467	57,467
21-001	3540	Transfer employee from Mechanic I to Fleet Technician II. Replacing existing position with higher paid position. No increase to the headcount.	47,220	50,915	3,695
<b>Public Works Department Total</b>					61,162
<b>Utilities Department</b>					
21-003	4020	Supervisor II - Water	-	64,592	64,592
21-004	4020	Maintenance Worker I - Water	-	52,901	52,901
21-005	4020	Maintenance Worker I - Water	-	52,901	52,901
21-006	4025	Maintenance Worker I - WFO	-	52,901	52,901
21-007	4120	Changing the Water Reclamation System Coordinator (3 Authorizations) to an Environmental Control Coordinator (3 Authorizations) and increasing the pay grade.	49,959	52,203	2,244
<b>Utilities Department Total</b>					225,539
<b>City Wide Increase</b>					491,731

Increase to the Headcount	
001	3
421	4
	7

Breakdown by Fund:	
001	266,192
421	225,539
	491,731

General Fund new positions requests are not approved for FY2021. Utility's Fund new positions requests, are still under review.

# City Council's Priority Requests for FY 2021, Discussed at the May Budget Priority Workshop/Kickoff



## Community Improvements

- Beautification and Grounds- 33% increase in mowing contract \$51K
  - Nuisance Abatement- \$25K +\$5K
  - Parks Master Plan Underway
- Community Security Cameras – Parks and high crime areas, this Fiscal Year
- Aurora Sidewalk- Grant Submitted, SCTPO Project List \$445K
- Community Garden Program
  - DS CRA Discussion
- Affordable Housing Development- RFP City Owned Properties
- Police Traffic Enforcement Program- Existing Officer Allocation, Signage (PW)- \$8K
- Leon and Jewel Collins Museum of African American History and Culture- \$25K
  - State of Florida Division of Historical Resources Grant-
  - \$50K, City \$25K match Museum Buildout
  - \$383,500K, City \$191,750K Match Facility Completion (Windows, Doors)
- Police DNA Testing- \$25K +\$5K

# City Councils Priority Requests for FY 2021, Discussed at the May Budget Priority Workshop/Kickoff



## Employee Investment

- Spanish Language Incentive Add-Pay- \$.75 per hour
- Education Assistance Program Modification (year four)- \$10K
- 3% Pay Increase to all employees- \$620K
- 7.5% Increase to health insurance(Employer Portion) \$338K
- Police Wage Salary Survey- Recruitment and Retention- Negotiation
- Employee Minimum Wage \$15/hr.
  - Salary survey FY21 (\$12.5K) and cost estimate
- Employee Residency Program- Down Payment Assistance \$71K(HOME) (approx. 2/year)
- New Sustainability Position- \$100K (\$60K wages, \$37K benefits)

# Use of General Fund Balance Reserves

**Fund Balance Reserve Policy** - the purpose of the Fund Balance Reserve Policy is to ensure there will be adequate liquid resources to serve as a financial cushion for the General Fund.

- Restricted General Fund Balance has a minimum reserve requirement of 33% of total operating expenditures and \$500,000 for capital replacement reserve
- Reserves are used for Capital and one-time expenses only and cannot sustain recurring expenses
- Utilize available Fund Balance to fund projects
  - Emergency Response Pandemic, Natural Disaster...
  - Catalytic Capital/Economic Projects to enhance overall City growth and quality of life

# General Fund Balance (2019 CAFR)

- Non-spendable (Inventory and Pre-Paid Items) \$1,666,589
- Committed (Stabilization Fund) \$12,288,375
- Assigned \$6,250,000
- Unassigned \$5,207,074

- Fiscal Year 2020 Projected Use Fund Balance \$2,421,825

Pineda Street \$500,000

Street Paving and Sidewalks \$330,000

Electric Vehicle \$33,250

City Manager Payout \$237,033

FY19 Budget Roll \$293,269

Two Railroad Crossing \$209,000- Deferred due to Virgin Train Construction

Work Cart \$15,000

Police Fire System for I.T. Training Room \$15,000

Remaining Unassigned Fund Balance End of FY 2020 = \$2,785,249

# Current Projected Use of Fund Balance FY 2021

- ERP (Assigned Fund Balance) \$1.5 Million
- Paving (AFB) \$300,000

## **Total Assigned Fund Balance Use \$1.8 Million**

- Marked Police Vehicles (Unassigned Fund Balance) \$318,500
- Police Main Gate Controls (UFB) \$51,000
- Fire Extrication Equipment (UFB) \$35,000
- Fire Active Shooter Response Equipment (UFB) \$10,000
- Public Works Access Control Doors (UFB) \$22,000
- Flatbed Truck (UFB) \$87,000
- Cocoa Village Playhouse HVAC (UFB) \$45,000
- City Hall I.T. Department HVAC (UFB) \$37,000
- City Hall HVAC 2 Units (UFB) \$34,500

## **Total Unassigned Fund Balance Use \$640,000**

# Community Based Requests



- Brevard Public Schools, Cocoa High School - \$75,000 (Budgeted in FY19 & FY20)  
(Track, Football Field Turf, Bleachers)
- Brevard Museum - \$50,000 annually for 3 years (\$150,000), for Museum Operation
- YMCA - \$350,000 (Roof, Mechanical, Facility Improvements, Swimming Pool)
- Endeavour Elementary- \$25,000 Wellness Coordinator (RN)
  - School Year 20-21, link between students, family and health care
- Recommendation- Finalize Interlocal Agreement with current budget commitment, decision for budget development



Stantec to present the General Fund FAMS  
Model via Go To Meeting

# City Council Direction



## ➤ PRELIMINARY Consensus to build proposed FY 2021 Budget

### 1. Millage Rate:

- ❑ Maintain Current Millage Rate – 5.9790
- ❑ 6% Increase to Property Values for Tax Year 2020 Estimate, FY 2021. Estimated Revenue \$382,729

### 2. Fire Assessment Rate:

- ❑ FY 2021 Project a 3% Increase : The Preliminary FY 2021 Budget has been built with no increase.

Estimated Increase of 3% would account for an additional \$78,600 in Revenue. Fire Assessment Revenue \$2,698,600 would then account for 40% of the Fire Departments Budget.



# FY 2021 Stormwater Budget Overview

# FY 2021 Stormwater Fund Preliminary Revenues by Funding Source



Funding Source	FY 2020 Budget	FY 2021 Preliminary Budget	% Change	% of Budget
Special Assessment	\$1,747,692	\$1,747,692	-	100%
*Grant	\$67,189	-	-100%	-
Fund Balance Reserves	<u>\$196,661</u>	=	-100%	=
<b>Totals</b>	<b>\$2,011,542</b>	<b>\$1,747,692</b>	<b>-13%</b>	<b>100%</b>

Note: The Preliminary FY 2021 Budget was built with no rate increases

\*Grant Revenue is not budgeted until awarded

# FY 2021 Stormwater Fund Preliminary Expense Budget



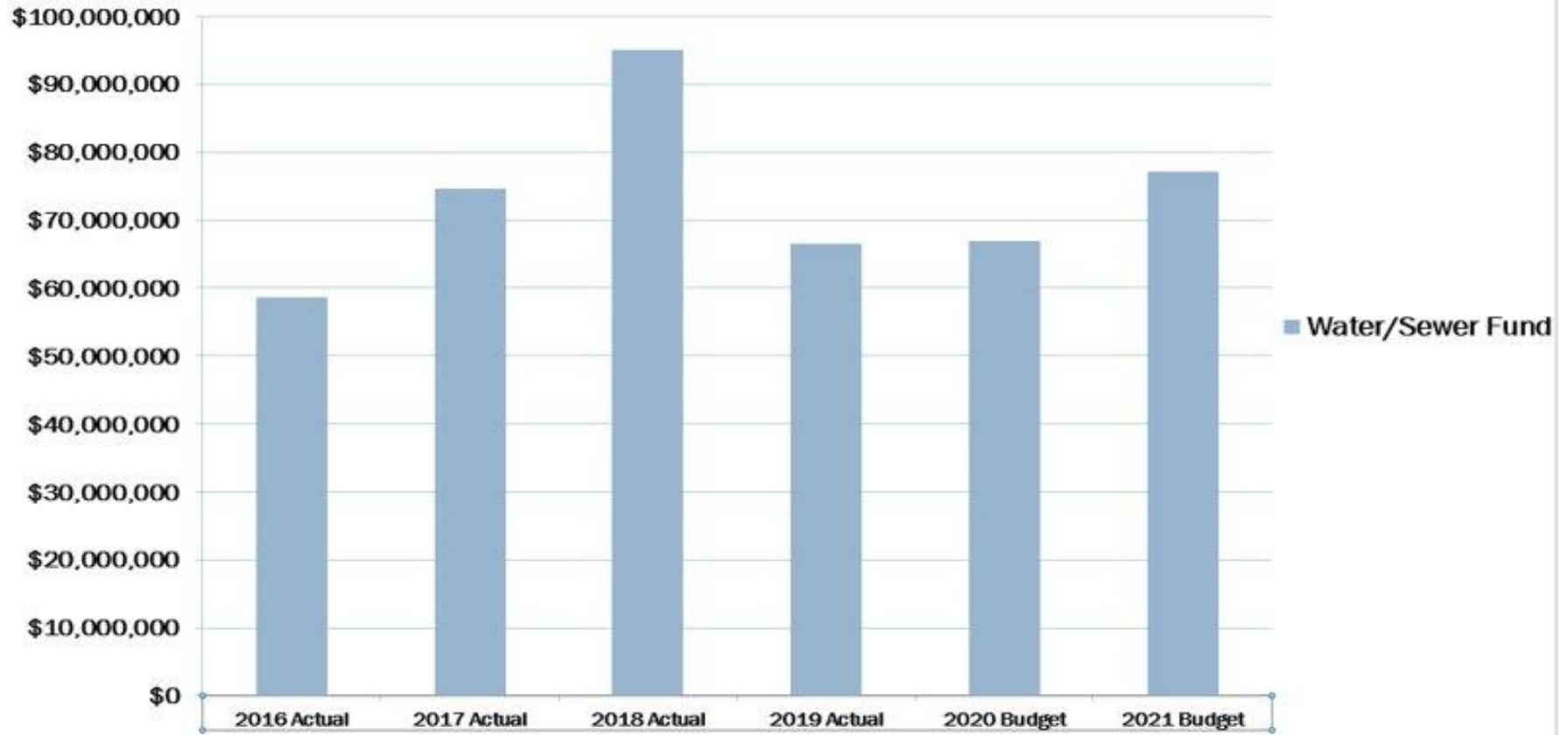
Category	FY 2020 Budget	FY 2021 Preliminary Expenses	% Change	FY 2021 % of Budget
Wages & Benefits	\$544,229	\$574,773	6%	33%
Operating	\$925,181	\$587,919	-57%	34%
Capital Outlay	<u>\$542,132</u>	<u>\$585,000</u>	8%	<u>33%</u>
Totals	\$2,011,542	\$1,747,692	-15%	100%

# Stantec to present the Stormwater FAMS Model via Go To Meeting



# FY2021 Water/Sewer Preliminary Budget Overview

# Water/Sewer Fund Revenue Trends



\*Series 2018 Bond Issue



# FY 2021 Water/Sewer Fund Preliminary Revenues by Funding Source



Funding Source	FY 2020 Budget	FY 2021 Budget	% Change	% of Budget
<b>Impact Fees</b> (Residential and Commercial)	\$2,264,715	\$2,233,605	-1%	3%
<b>Charges for Service</b> (Water, Sewer and Reuse Sales, Connection Fees, Hydrant Fees, Fireline Fees, Backflow Device Checks, Grease Trap Permits and Connection Fees)	\$63,076,683	\$66,526,376	5%	86%
<b>Miscellaneous</b> (Interest Earned, Rent and Royalties, and Scrap Metal)	\$146,300	\$93,078	-36%	-
<b>Other Non-Revenue</b> (Revenues from Unassigned FB)	<u>\$1,529,480</u>	<u>\$8,355,443</u>	446%	<u>11%</u>
<b>Totals</b>	<b>\$67,017,178</b>	<b>\$77,208,502</b>	<b>15%</b>	<b>100%</b>

Note: Grants Projects are not budgeted until awarded.

# FY 2021 Water/Sewer Preliminary Expenses by Division



Water/Sewer Fund:	FY 2020 Budget	FY 2021 Preliminary Budget	% Change	% OF BUDGET
*Inventory (Warehouse)	-	\$115,946	100%	1%
Utility Support Services (Meter Readers And Field Services)	\$1,575,874	\$1,704,013	8%	2%
Administration (Salaries, ROI, 6% PILOF, Allocation and Debt Service)	\$29,118,472	\$32,963,018	13%	43%
Dyal Water Plant	\$14,955,896	\$15,699,527	5%	20%
Water Field Operations	\$9,177,939	\$9,230,309	1%	12%
Engineering	\$4,870,783	\$10,289,715	111%	13%
Water Reclamation	\$3,917,052	\$4,032,880	3%	5%
Sewer Field Operations	<u>\$3,401,162</u>	<u>\$3,173,094</u>	-7%	<u>4%</u>
<b>Totals</b>	<b>\$67,017,178</b>	<b>\$77,208,502</b>	<b>15%</b>	<b>100%</b>

\*Inventory is a New Division

# FY 2021 Water/Sewer Preliminary Budget Snapshot

## Preliminary FY 2021 Water/Sewer Budget:

- Revenues: \$68,853,059
- Expenses: \$77,208,502
- Net Position: + \$8,355,443
- Total Capital Outlay Requests Water/Sewer Fund \$12,215,931:  
\$3,860,488 (Funded by Revenues)

# Discussion on the FY 2021 Preliminary Water/Sewer Budget



- A complete Water Sewer Rate Study is underway
  - City Council 1 on 1, Workshop
  - January 1st Implementation
- Analysis is continuing for the division new position requests, and they are not currently in the budget
- The preliminary budget does have projected increases for growth, but there is no rate increase built into the budget
- Two new funds will be created after the Budget Workshop, the Water/Sewer Impact Fee Fund and the Renewal and Replacement Fund. Both of these funds revenue and expenses will be moved, changing the total budget for Water/Sewer.

Stantec to present the Water/Sewer FAMS  
Model via Go To Meeting

# What's Next...



## • City Council FY 2021 Budget Workshop/Hearings

- July 22, 2020 @ 6:00 PM – TRIM Hearing (Set the tentative ad valorem millage rate)
- August 26, 2020 @ 6:00 PM
  - Resolution – Preliminary Fire Protection Assessment/Rates
  - Resolution – Preliminary Stormwater Assessment/Rates
- 1<sup>ST</sup> Public Hearing – September 9, 2020 @ 6:00 PM
  - Vote for a Proposed Millage Rate
  - Vote on the Proposed FY 2021 Budget
  - Resolution – Final Fire Assessment
  - Resolution – Final Stormwater Assessment/Rates
- 2<sup>nd</sup> Final Public Hearing – September 23, 2020 @ 6:00 PM
  - Adopt Final Millage Rate
  - Adopt the FY 2021 Budget

# QUESTIONS

